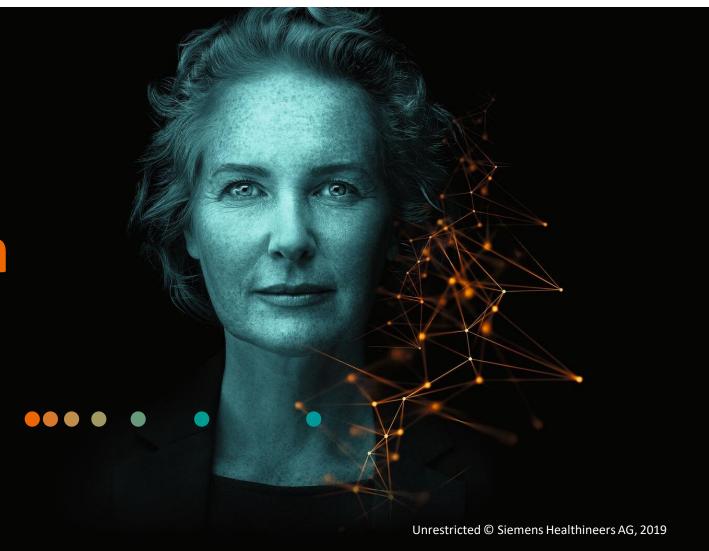


The next level of profitable growth

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December 10, 2019



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The global market for healthcare is undergoing a massive transformation



Healthcare trends ...

- Demographic shift
- Population growth
- Growing chronic disease burden
- Patient as a consumer
- Staff shortage
- Increasing cost pressure
- Value-based reimbursement

... and implications for providers

Managing health

Industrialization

Consolidation

Siemens Healthineers is uniquely positioned to help healthcare providers to ...

... expand **precision medicine**

... transform care delivery

... improve patient experience

... digitalize healthcare

We drive our company to the next level of profitable growth





Continuously innovating and making new markets

Diagnostics Workflow

Path to market growth and expanding workflow leadership

Advanced Therapies **Procedures**

Transforming to new levels of profitable growth

Drive share gains in growth markets

Drive share gains with leading providers

Drive our own digital transformation

Our priorities









SOMATOM X.cite

Intelligent user guidance





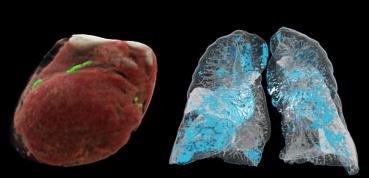
syngo Virtual Cockpit

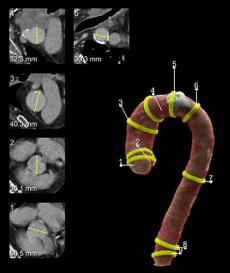
Remote scanning assistance

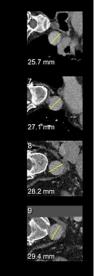
Imaging

SIEMENS ... Healthineers

Lead clinical decisions







AI-Rad Companion Chest CT

Al-assisted medical diagnosis



Advanced Therapies







ARTIS icono

3-in-1 next generation image-guidance for minimally invasive therapy

Advanced Therapies

Expand in procedures

Lead precision





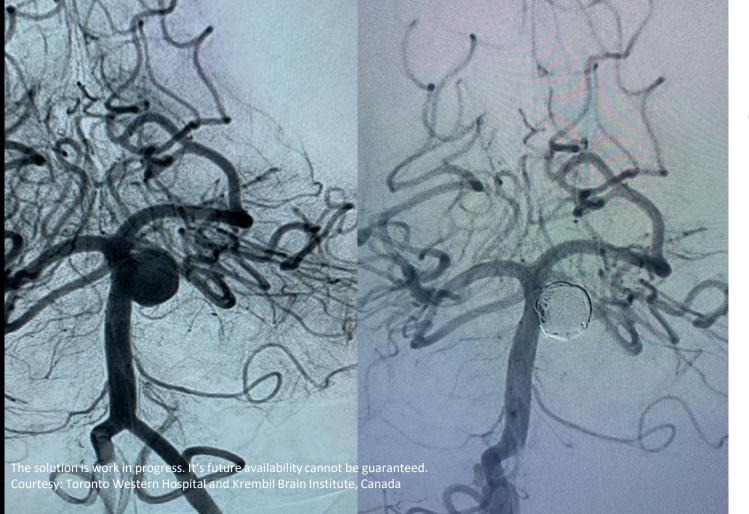
Corindus

Robotassisted vascular interventions

Advanced Therapies

Expand in procedures

Lead precision



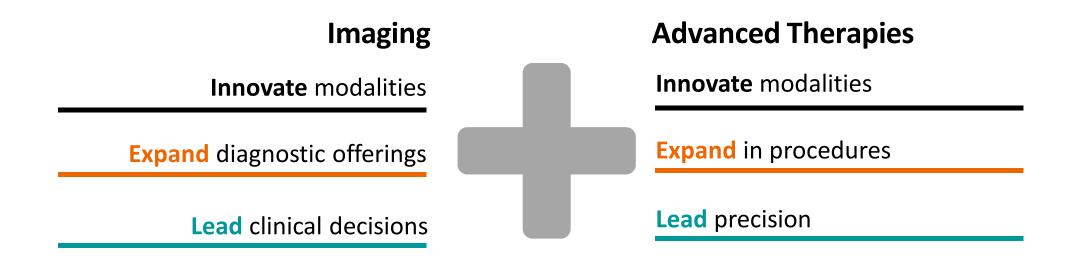


Corindus

Toronto, November 1st, 2019:
First in-human
robotic-assisted
neuro intervention

We leverage our strengths in Imaging, Advanced Therapies and Digital





Expand core marketsand make new markets

RSNA 2019: Shaping the future of healthcare



We focus on the digital transformation of healthcare to improve patient care

Imaging

Innovate modalities



SOMATOM X.cite Intelligent user guidance

Advanced Therapies

Innovate modalities



ARTIS icono
Enhancing minimally invasive procedures

Expand diagnostic offerings



syngo **Virtual Cockpit** Remote scan operations

Expand in procedures



Corindus
Enabling reproducible
results through robotic
precision

Lead clinical decisions



Al-Rad Companion Imaging decision support

Lead precision



Guidance and navigationTargeted tumor
embolization

The next level of profitable growth



Comparable revenue growth¹

Adj. EPS growth²

>5% p.a.

~10% p.a.

We drive our company to the next level of profitable growth



Imaging **Digital**

Continuously innovating our core business and making new markets

Diagnostics Workflow

Path to market growth and expanding workflow leadership

Advanced Therapies Procedures

Transforming to new levels of profitable growth

Drive share gains in growth markets

Drive share gains with leading providers

Drive our own digital transformation

Our priorities

SIEMENS ... Healthineers ...



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