

Q2 Analyst Call

Dr. Bernd Montag, CEO | Dr. Jochen Schmitz, CFO

May 2, 2019



Notes and forward looking statements



This presentation has been prepared solely for use at this meeting. This material is given in conjunction with an oral presentation and should not be taken out of context. By attending the meeting where this presentation is held or accessing this presentation, you agree to be bound by the following limitations.

This presentation has been prepared for information purposes only and the information contained herein (unless otherwise indicated) has been provided by Siemens Healthineers AG. It does not constitute or form part of, and should not be construed as, an offer of, a solicitation of an offer to buy, or an invitation to subscribe for, underwrite or otherwise acquire, any securities of Siemens Healthineers AG or any existing or future member of the Siemens Healthineers Group (the "Group") or Siemens AG, nor should it or any part of it form the basis of, or be relied on in connection with, any contract to purchase or subscribe for any securities of Siemens Healthineers AG, any member of the Group or Siemens AG or with any other contract or commitment whatsoever. This presentation does not constitute a prospectus in whole or in part, and any decision to invest in securities should be made solely on the basis of the information contained in a prospectus and on an independent analysis of the information contained therein.

Any assumptions, views or opinions (including statements, projections, forecasts or other forward-looking statements) contained in this presentation represent the assumptions, views or opinions of Siemens Healthineers AG, unless otherwise indicated, as of the date indicated and are subject to change without notice. Siemens Healthineers neither intends, nor assumes any obligation, unless required by law, to update or revise these assumptions, views or opinions in light of developments which differ from those anticipated. All information not separately sourced is from internal company data and estimates. Any data relating to past performance contained herein is no indication as to future performance. The information in this presentation is not intended to predict actual results, and no assurances are given with respect thereto.

The information contained in this presentation has not been independently verified, and no representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information contained herein and no reliance should be placed on it. None of Siemens Healthineers AG or any of its affiliates, advisers, connected persons or any other person accept any liability for any loss howsoever arising (in negligence or otherwise), directly or indirectly, from this presentation or its contents or otherwise arising in connection with this presentation. This shall not, however, restrict or exclude or limit any duty or liability to a person under any applicable law or regulation of any jurisdiction which may not lawfully be disclaimed (including in relation to fraudulent misrepresentation).

This document contains statements related to our future business and financial performance and future events or developments involving Siemens Healthineers that may constitute forward-looking statements. These statements may be identified by words such as "expect", "forecast", "anticipate", "intend", "plan", "believe", "seek", "estimate", "will", "target" or words of similar meaning. We may also make forward-looking statements in other reports, in presentations, in material delivered to shareholders and in press releases. In addition, our representatives may from time to time make oral forward-looking statements. Such statements are based on the current expectations and certain assumptions of Siemens Healthineers' management, of which many are beyond Siemens Healthineers' control. As they relate to future events or developments, these statements are subject to a number of risks, uncertainties and factors, including, but not limited to those described in the respective disclosures. Should one or more of these risks, uncertainties or factors materialize, or should underlying expectations not occur or assumptions prove incorrect, actual results, performance or achievements of Siemens Healthineers may (negatively or positively) vary materially from those described explicitly or implicitly in the relevant forward-looking statement.

This document includes – in the applicable financial reporting framework not clearly defined – supplemental financial measures that are or may be alternative performance measures (non-GAAP measures). These supplemental financial measures may have limitations as analytical tools and should not be viewed in isolation or as alternatives to measures of Siemens Healthineers' net assets and financial positions or results of operations as presented in accordance with the applicable financial reporting framework in its half-year consolidated financial statements and consolidated financial statements. Other companies that report or describe similarly titled alternative performance measures may calculate them differently, which may therefore not be comparable.

Due to rounding, numbers presented throughout this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures to which they refer.

For technical reasons, there may be differences in formatting between the accounting records appearing in this document and those published pursuant to legal requirements.

The information contained in this presentation is provided as of the date of this presentation and is subject to change without notice.

Imaging and Advanced Therapies show strong momentum; Siemens Healthineers on track for FY19 guidance



- Strong organic revenue growth¹⁾ at 5.8% driven by Imaging and Advanced Therapies
- Imaging posted 7% and Advanced Therapies 9% organic revenue growth¹⁾
- Continuous strong equipment book-to-bill >1 supported by wins of larger projects
- Adjusted profit²⁾ at 17.9%, up +50 bps y-o-y, FX headwinds of -70 bps
- **Diagnostics profitability**²⁾ **improved q-o-q;** down vs. prior year due to Atellica Solution³⁾ ramp-up costs and FX headwinds
- Basic Earnings per share up by 24%
- Full year guidance confirmed

¹⁾ Y-o-y on a comparable basis; excluding translation and portfolio effects

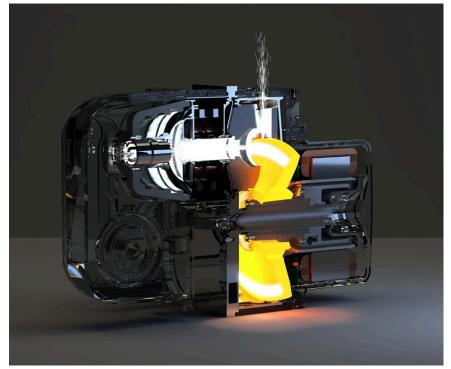
²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

³⁾ Product availability varies by country

Expanding leadership in imaging with unique technology center for high-energy photonics



- Continuing strong demand for imaging equipment
- Research, development and manufacturing of X-ray tubes and generators in proximity to the CT and X-ray businesses:
 - expanding innovation lead
 - improving quality, cost position, and economies of scale
 - shortening time to market
 - optimizing logistics
- Extension to supply market demand until 2030
- Investment of €350 mio. in the next five years; opening planned in 2023



State-of-the-art X-ray beam generation in a CT

Truly enabling One Stop Stroke treatment with ARTIS icono



ARTIS icono enables diagnosis and treatment in one step:

- Stroke diagnosis in the interventional room
 CT-like images in the angio lab with homogeneous image quality over the entire brain
- Immediate therapy guidance with perfusion data
 Collateral status information for the first time available in
 the angio lab eliminating the need of patient transfer to CT
- Shorter time between patient arrival and clot retrieval in acute ischemic stroke





We are at the forefront of digitalization and AI in healthcare



Our master plan

Data integration, access, complexity

Patient Cohort



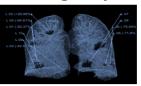
- Population health mgmt.,
 Process optimization
- Outcome analysis

Patient Centric



- Predict,
- Plan, prescribe

Reading/Reporting/Guidance



- Measure/quantify
- Detect, diagnose, and guide

Scanner/Instrument



- Workflow automation
- Reconstruction, advanced physics

Examples of our portfolio

Al-Pathway Companion¹⁾

syngo Virtual Cockpit²⁾

AI-Rad Companion platform³⁾

FAST 3D Camera in CT

BioMatrix Technology in MR

>45 AI-based offerings

Our machine room



- Unique data lake of curated images, reports, and clinical data
- Sherlock 20PetaFlop supercomputer (500 Al experiments per day)

¹⁾ Currently under development. CE mark pending.

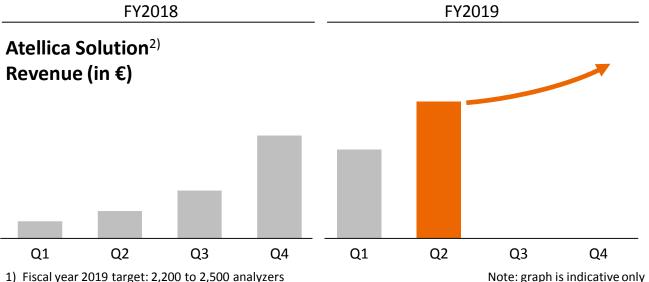
²⁾ syngo Virtual Cockpit is not commercially available in all countries. For regulatory reasons, it's future availability can't be guaranteed. Precondition: Expertienabled modality from Siemens Healthineers. 3) Refers to Al-Rad Companion (engine). This device is already cleared in the U.S.

Diagnostics in transition – improvements compared to Q1, further progress expected in H2



Very good customer perception:

- Competitive win-rate continues to be above 35%, win-rate in large settings considerably higher
- Continued menu expansion (EU: 203, U.S.: 187)
- 410+ analyzers shipped in Q2 (vs. 370+ in Q1)¹⁾
- Approval in China received



- 1) Fiscal year 2019 target: 2,200 to 2,500 analyzers
- 2) Product availability varies by country

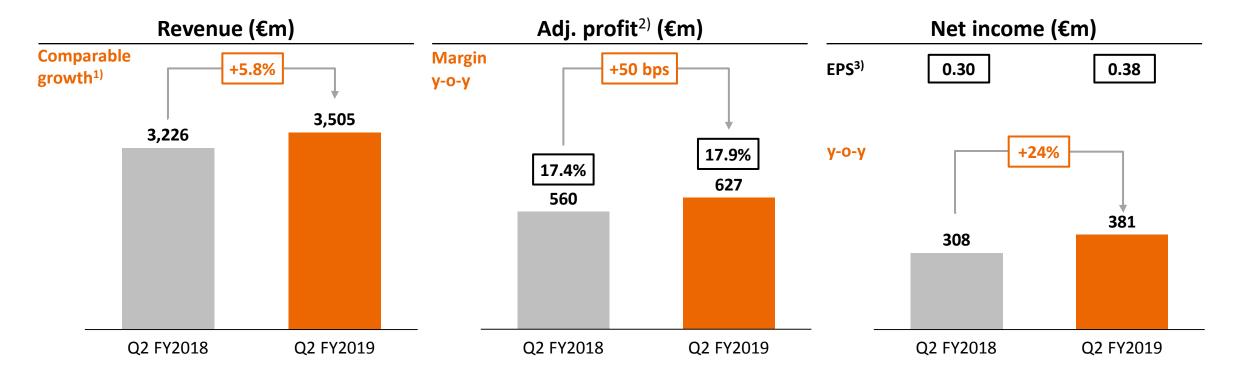


Progress in Atellica Solution²⁾ ramp-up:

- On track with initiated process improvements
- Number of analyzers going live picked up vs. Q1
- Increasing revenue of Atellica Solution²⁾ franchise with growing share of reagent revenues
- → Further progress expected in H2

Strong organic growth and profitability improvement in Q2





- Strong Q2 led by strong Imaging and Advanced Therapies business
- EMEA and China posted significant growth this quarter, Americas with solid growth
- Profitability significantly up y-o-y in Imaging and Advanced Therapies
- Conversion held back by FX headwinds of -70 bps y-o-y

- Net income increased y-o-y on higher profit despite a higher tax-rate (30% vs. 21%)
- Q2 18 negatively impacted by IPO costs

¹⁾ Y-o-y on a comparable basis; excluding translation and portfolio effects

²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

³⁾ Basic earnings per share are computed by dividing net income excl. non-controlling interests by the number of outstanding shares

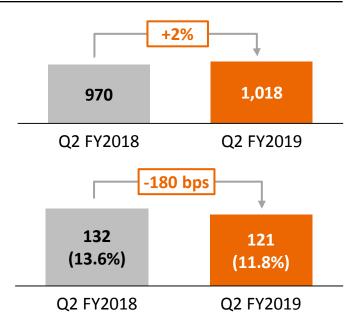
Imaging and Advanced Therapies with strong profitability; Diagnostics in transition



Imaging (€m) Comparable +7% growth¹⁾ 2,137 Revenue 1,946 Q2 FY2018 Q2 FY2019 Margin y-o-y +170 bps Adj. profit 449 376 (margin)²⁾ (21.0%)(19.3%) Q2 FY2018 Q2 FY2019

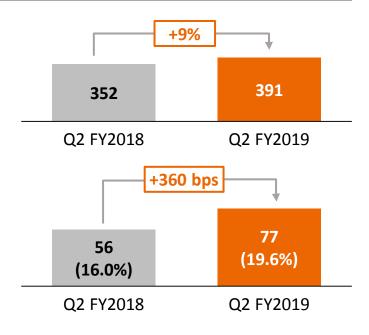
- Strong growth on materializing healthy order book, particularly strong in Molecular Imaging, Computed Tomography and X-Ray Products
- Margin up y-o-y mainly from conversion and cost savings program

Diagnostics (€m)



- Q2 growth on normalized Q1 FY19 level
- Margin down y-o-y due to continued Atellica ramp-up costs and FX headwind
- Positive effect on Q2 margin from the revaluation of an accrual

Advanced Therapies (€m)



- Strong growth on materializing healthy order book
- Margin up y-o-y on conversion and cost savings program

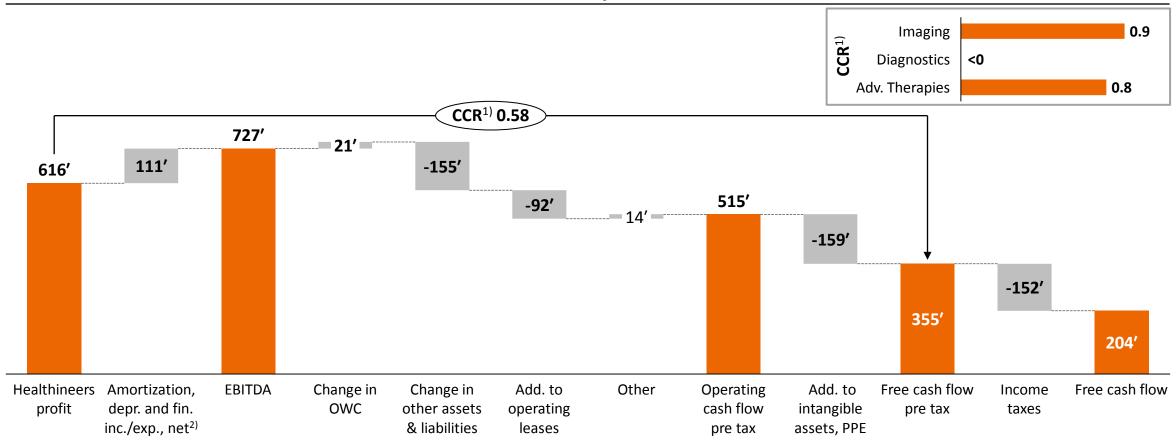
¹⁾ Y-o-y on a comparable basis; excluding translation and portfolio effects

²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

Solid cash conversion in Imaging and Advanced Therapies, Diagnostics with low cash flow due to capacity expansion



Q2 Siemens Healthineers profit to free cash flow



¹⁾ CCR = Free cash flow pre tax/Healthineers Profit

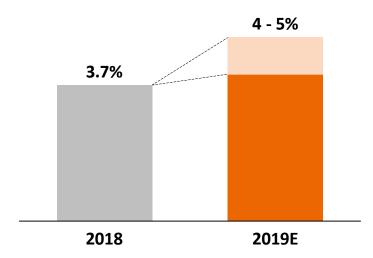
Outlook – full year guidance confirmed

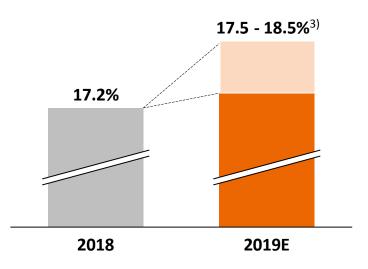


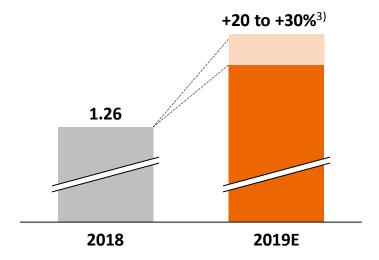
Comparable revenue growth¹⁾

Adj. profit margin²⁾

Earnings per share (in €)







¹⁾ Y-o-y on a comparable basis; excluding translation and portfolio effects

²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

Appendix



Q2 reconciliations and KPIs for group and segments



	Q2 FY2019				Q2 FY2018			
Position (€m)	Healthineers	Imaging	Diagnostics	Advanced Therapies	Healthineers	Imaging	Diagnostics	Advanced Therapies
Profit	616	441	119	75	457	371	125	55
Severance charges	12	7	1	2	18	5	7	1
IPO costs	0	0	0	0	85	0	0	0
Adjusted profit ¹⁾	627	449	121	77	560	376	132	56
Profit	616	441	119	75	457	371	125	55
Financial income/expenses, net ²⁾ in profit	4	2	3	0	2	2	1	0
Amortization, depreciation and impairments (excl. PPA)	115	36	59	3	93	33	46	2
EBITDA	727	476	175	78	548	402	170	58
Assets	19,636	6,679	5,184	969	18,828	6,119	4447	877
Free Cash Flow	204	377	-32	63	174	253	-8	53

¹⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

²⁾ Financial income shown with positive and expenses with negative signal

Q2 group profit to net income and EPS reconciliation



Position (€m)	Q2 FY2019	Q2 FY2018	
Profit	616	457	
Financial income/expenses, net in profit	-4	-2	
Amortization of intangibles assets acquired in business combinations	-32	-32	
Interest expenses, net ¹⁾	-32	-34	
therein interest income	7	27	
therein interest expenses	-37	-60	
therein other financial income, net	-1	-2	
Income before income taxes	548	389	
Income tax expenses	-167	-81	
Net income	381	308	
Non-controlling interest	4	4	
Net income excl. non-controlling interest	377	304	
Earnings per share (in €)	0.38	0.30	

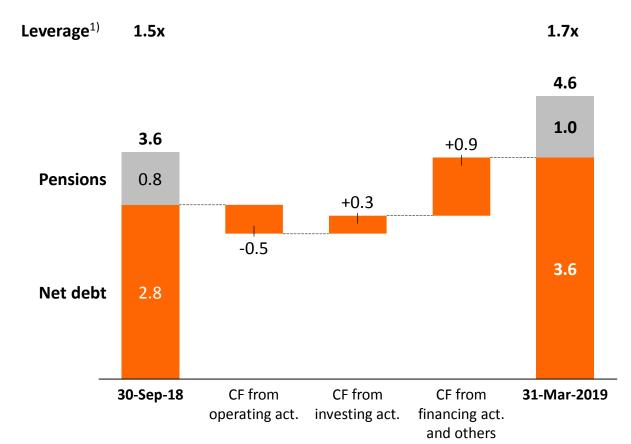
Q2 balance sheet and net debt bridge



Net debt overview

in €bn	Sep. 30th 2018	Mar. 31st 2019	
Cash and cash equivalents	0.5	0.8	
Receivables from Siemens Group (financial cash)	1.4	0.1	
Short-term and long-term debt	(0.1)	(0.1)	
Payables and other liabilities to Siemens Group (financial debt)	(4.6)	(4.3)	
Net debt	(2.8)	(3.6)	
Provisions for pensions and similar obligations	(0.8)	(1.0)	
Net debt (incl. pensions)	(3.6)	(4.6)	

Capital structure development in Q2 YTD (in €bn)

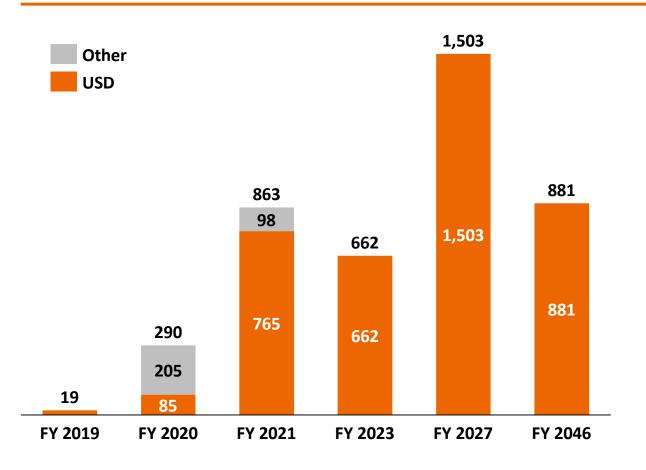


¹⁾ Leverage is net debt incl. pension over EBITDA rolling four quarters

SHS loan maturity profile



SHS loans with Siemens Group as of 31.03.2019¹) (in €m)



Comments

- Total loan volume ~4.2 €bn equivalent
- Average interest rate ~2.6%
- Main loan volume (~93%) denominated in USD
- Majority of maturities exceeding FY 2019

Top 5 loans

Currency	Volume in m	Volume in €m	Interest rate	Maturity	
USD	\$1,689	€1,503	2.5%	FY 2027	
USD	\$990	€881	3.4%	FY 2046	
USD	\$859	€765	1.9%	FY 2021	
USD	\$743	€662	2.2%	FY 2023	
AED	AED 457	€110	2.9%	FY 2020	

Underfunding unchanged; Discount rate decrease offset by return on plan assets

Q2 FY2019 Key financials – Pensions and similar obligations

in €on¹)	FY 2016	FY 2017	FY 2018	Q1 FY2019	Q2 FY2019
Defined benefit obligation (DBO) ²⁾	(4.6)	(4.1)	(3.4)	(3.4)	(3.6)
Fair value of plan assets ²⁾	2.4	2.4	2.6	2.5	2.7
Provisions for pensions and similar obligations	(2.1)	(1.7)	(0.8)	(1.0)	(1.0)
Discount rate	2.2%	2.8%	2.9%	2.8%	2.4%
Interest Income	0.1	0.1	0.1	0.0	0.0
Actual return on plan assets	0.3	0.1	0.1	(0.1)	0.1

¹⁾ All figures are reported on a continuing basis.

²⁾ Fair value of plan assets including effects from asset ceiling (Q2 FY2019: €-0.0bn); difference between DBO and fair value of plan assets additionally resulted in net defined benefit assets (Q2 FY2019: €+0.0bn); Defined Benefit Obligation (DBO) including other post-employment benefit plans (OPEB) of ~€0.1bn