

Q1 Analyst Call

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Notes and forward looking statements



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Mixed picture in Q1 – guidance for FY2019 confirmed



- Comparable¹⁾ revenue up by 2.5% with a very healthy equipment book-to-bill of 1.13
- Continued Atellica Solution²⁾ ramp up with 370+ analyzers shipped³⁾; again strong Diagnostics instruments growth high single digit in Q1
- Low Diagnostics adjusted profit margin of 8.1% due to FX (-130 bps) and higher Atellica Solution²⁾ ramp-up costs
- Adjusted profit margin⁴⁾ at 16.5%; -60 bps below prior year with currency headwinds of -40 bps and low Diagnostics adjusted profit margin
- Basic earnings per share (EPS) up by 11%
- Low cash flow mainly on inventory build-up and Diagnostics capacity expansion
- Full year guidance confirmed

¹⁾ Comparable growth excluding currency translation and portfolio effects

²⁾ Product availability varies by country

³⁾ FY2019 target: 2,200 to 2,500 analyzers

Digitalization and AI are already reality in our portfolio



AI-Rad Companion¹⁾ platform

AI-based software assistant for image reading



- Automatically highlights anatomies and abnormalities of multi organ areas, including incidental finding
- Transfers results in a structural reporting
- Chest CT reading first application of our new AI-Rad Companion platform

Al-Pathway Companion²⁾ platform

Clinical decision support system based on Al



- Integrates relevant data to facilitate diagnostics and therapy decisions along clinical pathways
- Supports personalized diagnostics and therapy decisions

syngo Virtual Cockpit

Remote scanning assistant improving access and provider productivity



- More flexible deployment of experienced personnel across different locations
- Higher level of standardization in reports, leading to more accurate diagnoses
- Improves facility productivity in case of personnel shortages

¹⁾ Al-Rad Companion is 510(k) pending, and not yet commercially available in the United States and other countries.

²⁾ Al-Pathway Companion is under development and not commercially available. Due to regulatory reasons its future availability cannot be guaranteed.

³⁾ Syngo Virtual Cockpit is under development and not commercially available. Due to regulatory reasons its future availability cannot be guaranteed. Please note that Expert-i must be available on the Siemens Healthineers Scanner to use this software solution.

Market feedback underscores Atellica Solution's¹⁾ unique proposition



Atellica Solution's capabilities

Unique Instrument **Highest throughput**

Unique priority test handling

Lower operation costs

Al enabled vision system & sample handling

Facts & feedback from ramp-up phase

- Lab capacities boosted higher volumes per sqm, per hour
- Lab procedures simplified no need for a separate STAT analyzer / lab
- Total hands-on time reduced over 50%²⁾ by automated calibration and QCs³⁾
- **Step-up in productivity –** by intelligent sample identification



CompetitiveMenu



ComprehensiveLab Solutions

Excellent assay breadth

Competitive assay performance

- Complete menu with 202 assays approved in the E.U., 185 in the U.S.
- Excellent feedback on assay performance e.g. aid in diagnosis of myocardial infarction (i.e. high-sensitivity troponin)
- Unprecedented flexibility & scalability

 Automation readiness
- The enabler to significantly scale performance providing better customer P&Ls
- → High win-rate in large labs with large and highly automated instrument lines

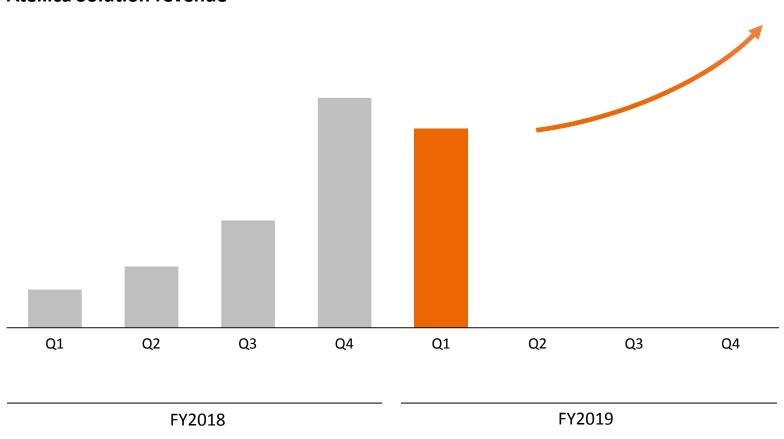
¹⁾ Product availability varies by country

²⁾ Results from studies conducted in 5 high-volume multi-site laboratories. The outcomes described were achieved in each customer's unique setting. Since there is no "typical" hospital and many variables exist there can be no guarantee that others will achieve the same results.

Weak DX Q1 margin driven by FX and Atellica Solution – improving in coming quarters



Atellica Solution revenue



Dominating themes in Q1

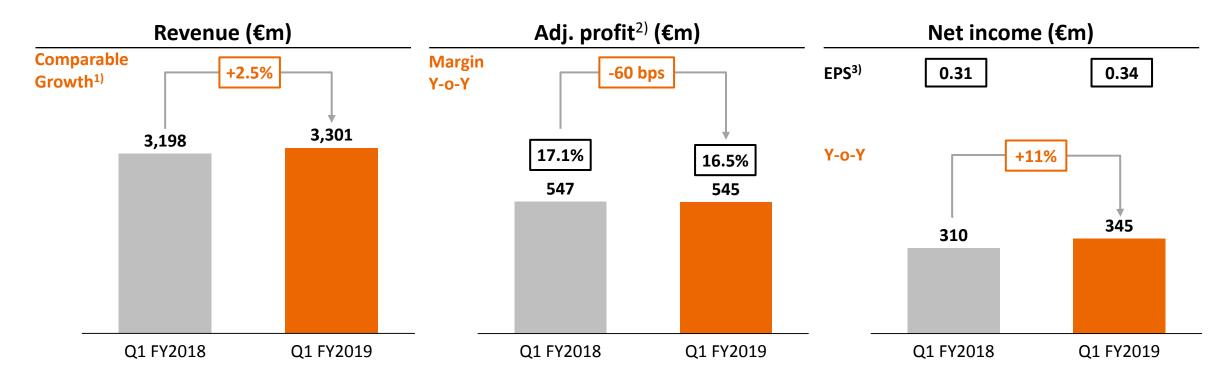
- Competitive wins on continued high level (>35%)
- Significant step up of analyzers going live
- High shipments combined with extended installation times (complex high volume projects) lead to step up in ramp up costs

Development in remaining year

- More live analyzers generate higher reagent revenues
- Reagent revenues drive margin improvement

Mixed picture in both top and bottomline





- Q1 led by moderate growth in Imaging and Diagnostics
- Regionally, growth is driven by the U.S., low growth in Asia, Australia and flat EMEA
- FX headwinds of -40 bps
- Strong Imaging margin supported by cost savings program
- Diagnostics and Advanced Therapies with lower profitability than in PYQ

Low tax rate of 24% in Q1 (26% in PYQ)

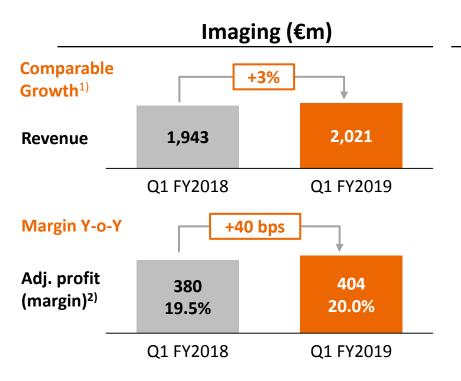
¹⁾ Comparable growth excluding currency translation and portfolio effects

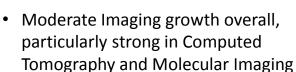
²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

³⁾ EPS based on net income excluding non-controlling interest

Margin at Diagnostics impacted by FX and Atellica ramp-up, margins for Imaging and Advanced Therapies fully on track

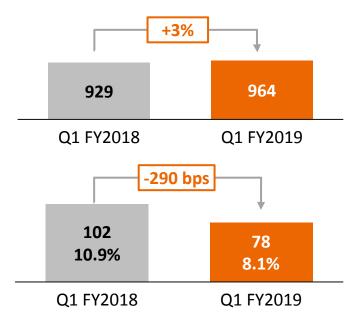






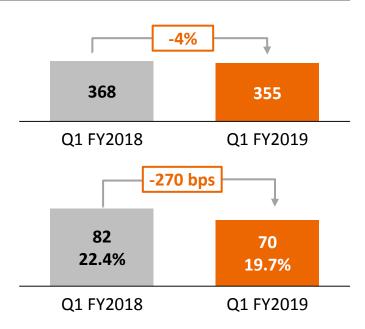
 Margin improvement y-o-y mainly from conversion and cost savings program

Diagnostics (€m)



- Revenue growth on weak comps from PYQ (-1% growth)
- Margin held back by FX (-130 bps) and higher ramp-up costs for Atellica Solution

Advanced Therapies (€m)



- Q1 revenue down on very tough comps from PYQ (8.5% growth)
- Less favourable business mix and lower volume compared to PYQ affects margin development y-o-y

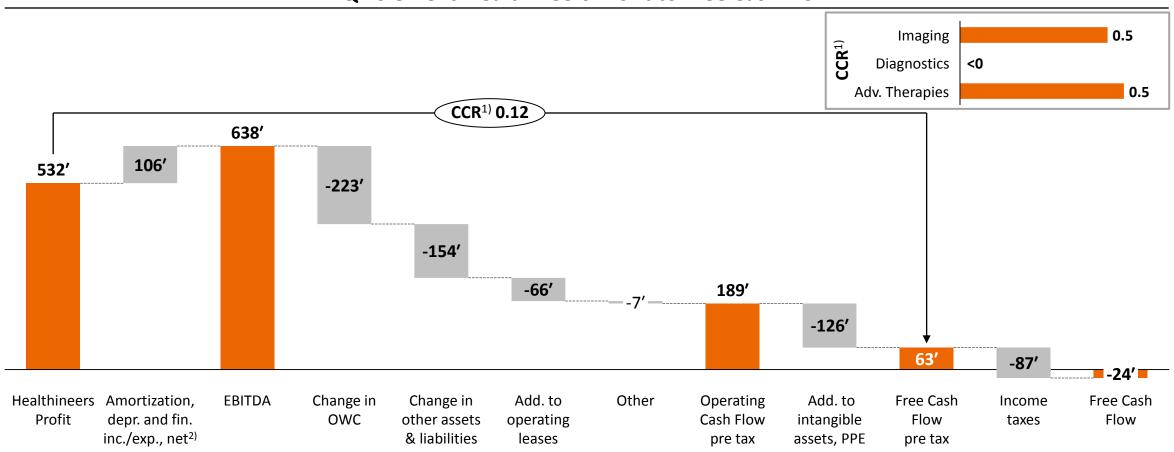
¹⁾ Comparable growth excluding currency translation and portfolio effects

²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

Low cash due to inventory build-up and capex spent



Q1 Siemens Healthineers Profit to Free Cash Flow



¹⁾ CCR=Free Cash Flow pre tax/Healthineers Profit

²⁾ Amortization, depreciation and impairments (excl. PPA) and financial income/expenses, net from operations

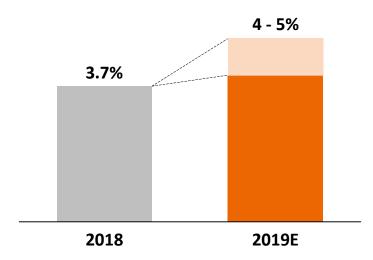
Outlook – full year guidance confirmed

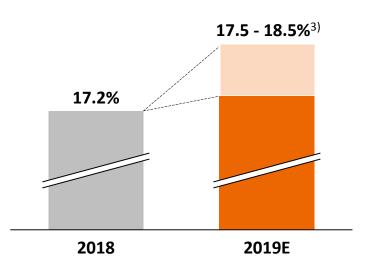


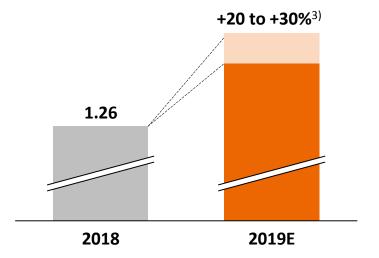
Comparable revenue growth¹⁾

Adj. profit margin²⁾

Earnings per share (in €)







¹⁾ Comparable growth excluding currency translation and portfolio effects

²⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

Appendix



Q1 reconciliations and KPIs for group and segments



	Q1 FY2019			Q1 FY2018				
Position (€m)	Healthineers	Imaging	Diagnostics	Advanced Therapies	Healthineers	Imaging	Diagnostics	Advanced Therapies
Profit	532	396	76	68	524	371	99	82
Severance charges	13	8	2	2	15	8	3	0
IPO costs	0	0	0	0	8	0	0	0
Adjusted profit ¹⁾	545	404	78	70	547	380	102	82
Profit	532	396	76	68	524	371	99	82
Financial income/expenses, net ²⁾ from operations	3	2	2	0	0	2	2	0
Amortization, depreciation and impairments (excl. PPA)	109	34	56	3	91	33	46	2
EBITDA	638	428	129	71	615	403	143	84
Assets	19,884	6,530	4,949	943	23,619	6,093	4,324	888
Free Cash Flow	-24	178	-118	34	9	251	-100	54

¹⁾ Adjusted for severance charges, in fiscal year 2018 additionally for IPO costs

²⁾ Financial income shown with positive and expenses with negative signal

Q1 group profit to net income and EPS reconciliation



Position (€m)	Q1 FY2019	Q1 FY2018
Profit	532	524
Financial income from operations, net	-3	(0)
Amortization of intangibles assets acquired in business combinations	-33	-33
Interest expenses, net	-45	-70
therein interest income	6	4
therein interest expenses	-39	-70
therein other financial income, net	-12	-4
Income before income taxes	452	421
Income tax expenses	-107	-111
Net income	345	310
Non-controlling interest	4	3
Net income excl. non-controlling interest	341	306
Earnings per share (in €)	0.34	0.31

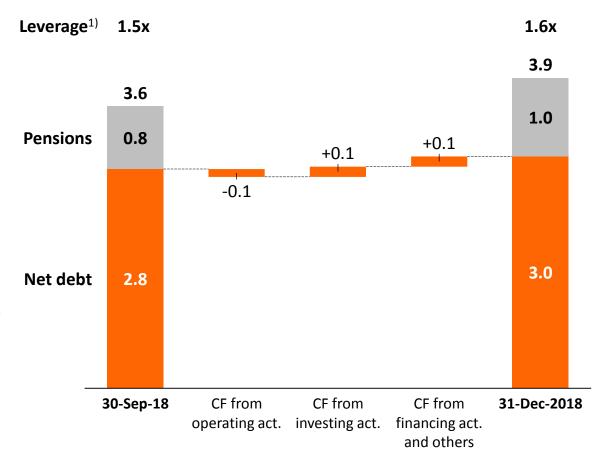
Q1 balance sheet and net debt bridge



Net debt overview (in €bn)

in €bn	Sep. 30th 2018	Dec. 31st 2018	
Cash and cash equivalents	0.5	0.8	
Receivables from Siemens Group (financial cash)	1.4	0.9	
Short-term and long-term debt	(0.1)	(0.1)	
Payables and other liabilities to Siemens Group (financial debt)	(4.6)	(4.6)	
Net debt	(2.8)	(3.0)	
Provisions for pensions and similar obligations	(0.8)	(1.0)	
Net debt (incl. pensions)	(3.6)	(3.9)	

Capital structure development in Q1 (in €bn)

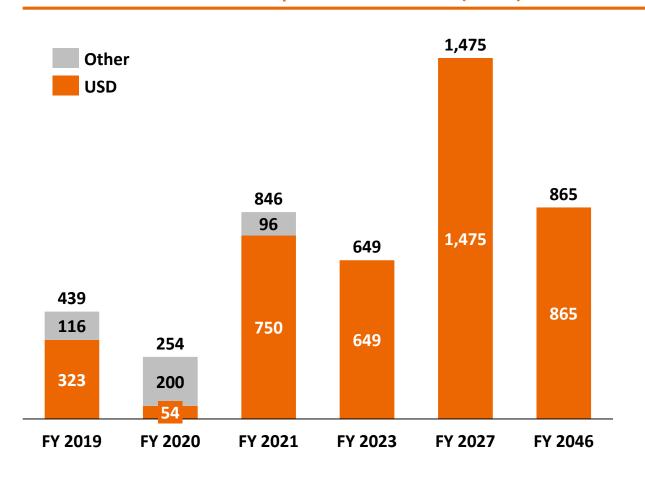


¹⁾ Leverage is net debt incl. pension over EBITDA rolling four quarters

SHS loan maturity profile



SHS loans with Siemens Group as of 31.12.2018¹) (in €m)



Comments

- Total loan volume ~4"5 EUR equivalent
- Average interest rate ~2.6%
- Main loan volume (~91%) denominated in USD
- Majority of maturities exceeding FY 2019

Top 5 loans

Currency	Volume	Volume in €	Interest rate	Maturity
USD	\$1,689	€1,475	2.5%	FY 2027
USD	\$990	€865	3.4%	FY 2046
USD	\$859	€750	1.9%	FY 2021
USD	\$743	€649	2.2%	FY 2023
USD ²⁾	\$370	€323	2.5%	FY 2019

¹⁾ Maturity profile based on Fiscal Year start October 1st; translation to EUR according to spot rate as of December 31st 2018

²⁾ Short term loan due to interest optimization

Funded status decreased slightly due to lower interest rates and negative asset return

Q1 FY2019 Key financials – Pensions and similar obligations

in €bn¹)	FY2016	FY2017	FY2018	Q1 FY2019
Defined benefit obligation (DBO) ²⁾	(4.6)	(4.1)	(3.4)	(3.4)
Fair value of plan assets ²⁾	2.4	2.4	2.6	2.5
Provisions for pensions and similar obligations	(2.1)	(1.7)	(8.0)	(1.0)
Discount rate	2.2%	2.8%	2.9%	2.8%
Interest Income	0.1	0.1	0.1	0.0
Actual return on plan assets	0.3	0.1	0.1	(0.1)

¹⁾ All figures are reported on a continuing basis

²⁾ Fair value of plan assets including effects from asset ceiling (Q1 FY2019: €-0.0bn); difference between DBO and fair value of plan assets additionally resulted in net defined benefit assets (Q1 FY2019: €+0.0bn); Defined Benefit Obligation (DBO) including other post-employment benefit plans (OPEB) of ~€0.1bn Unrestricted © Siemens Healthineers AG, 2019 | Page 16